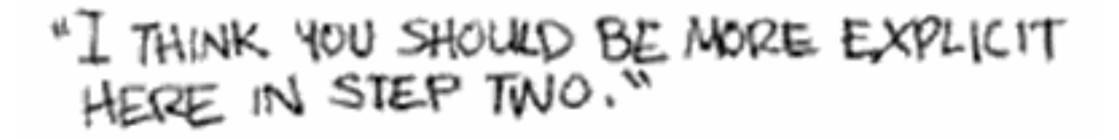
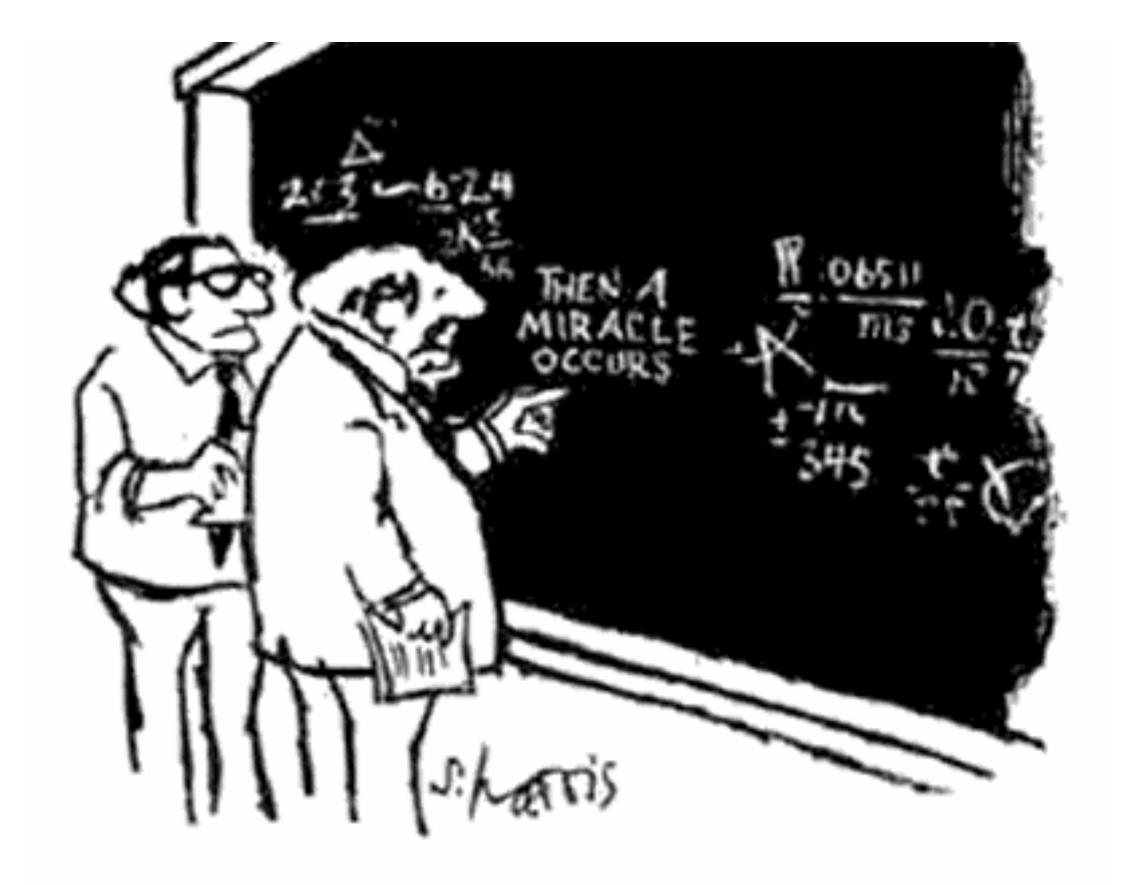
MAKING CHANGE – IS IT MAGIC?

Danielle Martin, MD, MPP Chair , Department of Family and Community Medicine Temerty Medicine, University of Toronto December 1, 2023



primarymatters.ca







CANADA

Half of Canadians do not have a doctor, or battle for appointments: survey



CBC MENU -NFWS **Top Stories** Local Health

study says

STANDING IN THE ARC OF HISTORY

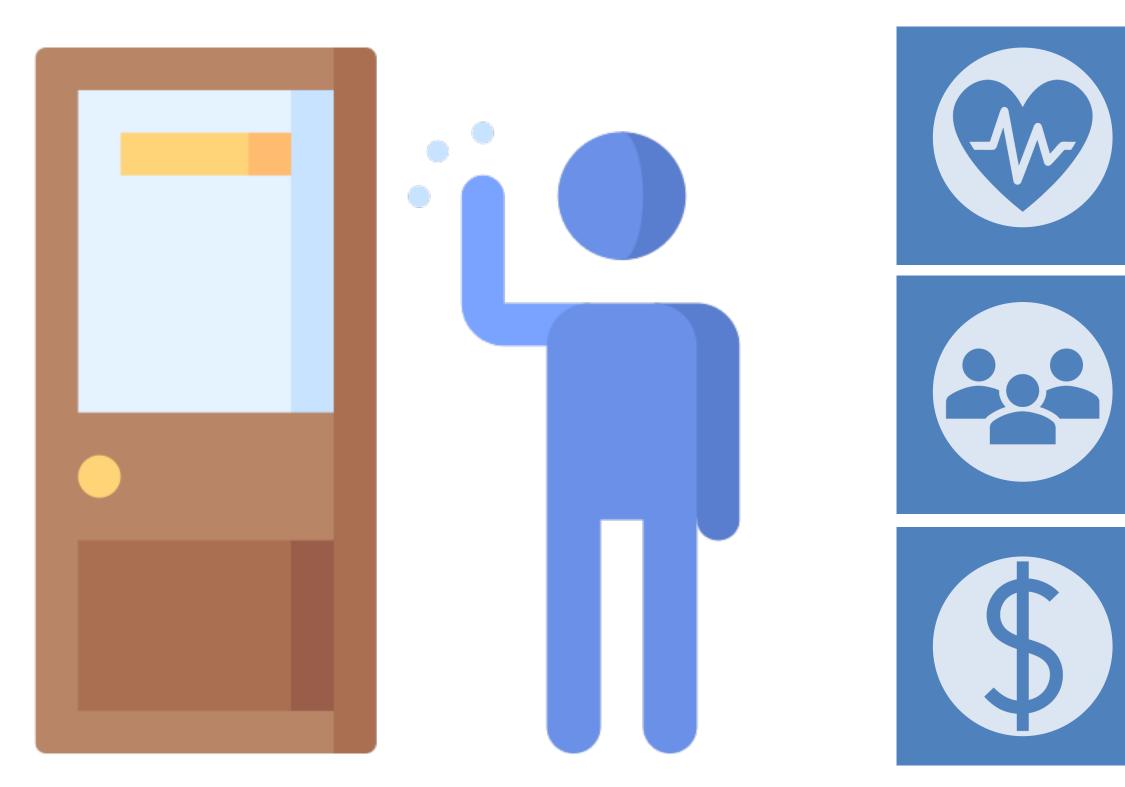




patients fed up with wait times in public system



Primary Health Care for All



Starfield, Barbara et al. (2005) "Contribution of Primary Care to Health Systems and Health", The Milbank Quarterly, 83(3): 457-502.

Better health outcomes

More equitably

Lower costs

"We need a national primary care act"

> "We need local community governance"

"We need to increase funding to primary care"

> "We need to show what success looks like on the ground"

"We need accountable teams"

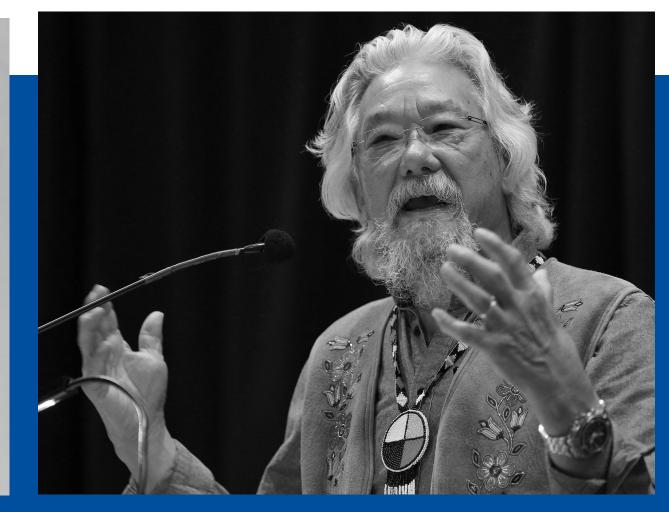
"We need better data"











ORGANIZING

(Novementbuilding)

PRACTICES



- **1. Story**
- 4. Strategy

Creating a shared:

2. Relational commitment **3. Structure** 5. Measurable action

https://wcl.nwf.org/wp-content/uploads/2018/09/Marshall-Ganz-People-Power-and-Change.pdf

TELLING POWERFUL STORIES

Marshall Ganz's Public Narrative



Story of Self Call to leadership



PURPOSE

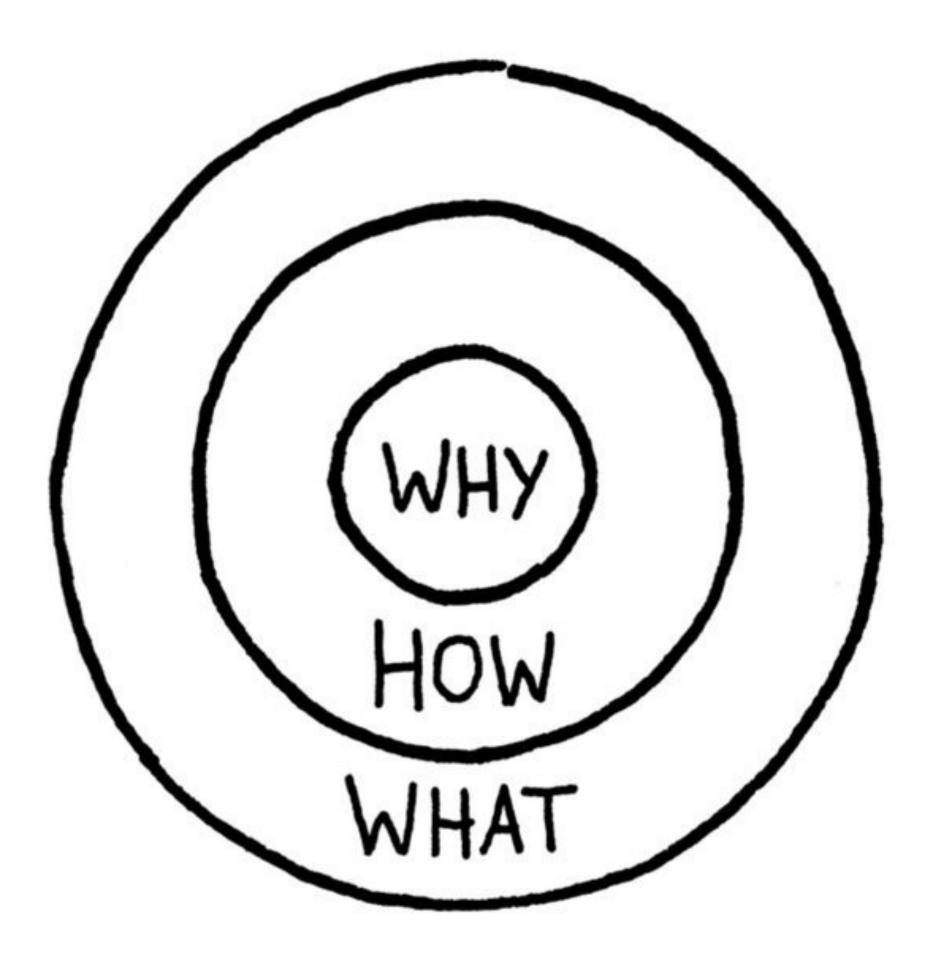
Story of Now Strategy/ Action

URGENCY

Story of Us

Shared values Shared

experience



What

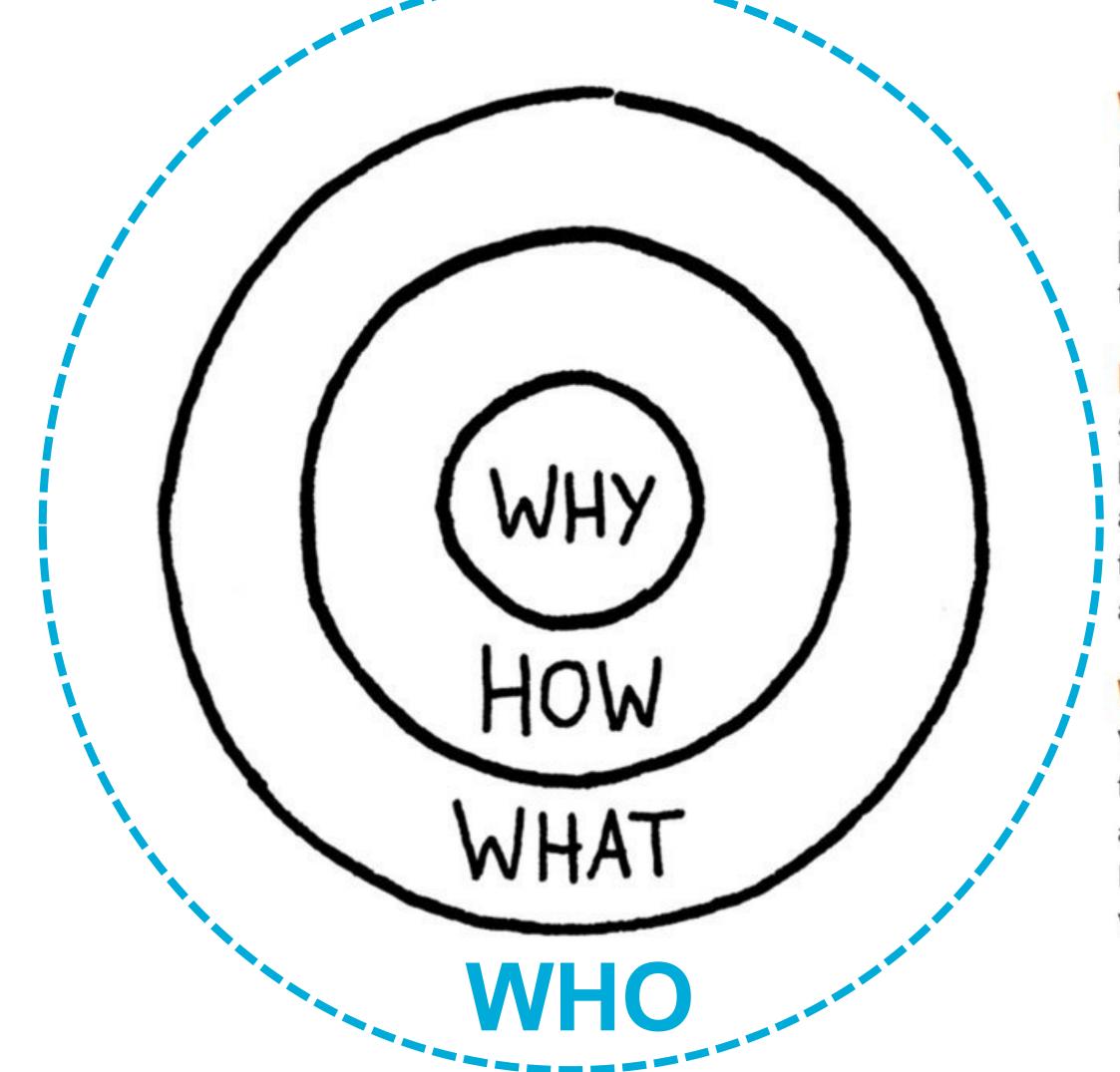
Every organization on the planet knows WHAT they do. These are products they sell or the services they offer.

How

Some organizations know HOW they do it. These are the things that make them special or set them apart from their competition.

Why

Very few organizations know WHY they do what they do. WHY is not about making money. That's a result. It's a purpose, cause or belief. It's the very reason your organization exists.



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"Primary health care is where the battle for human health is won and lost."

WHO Director-General's address to the World Health Assembly (2019)

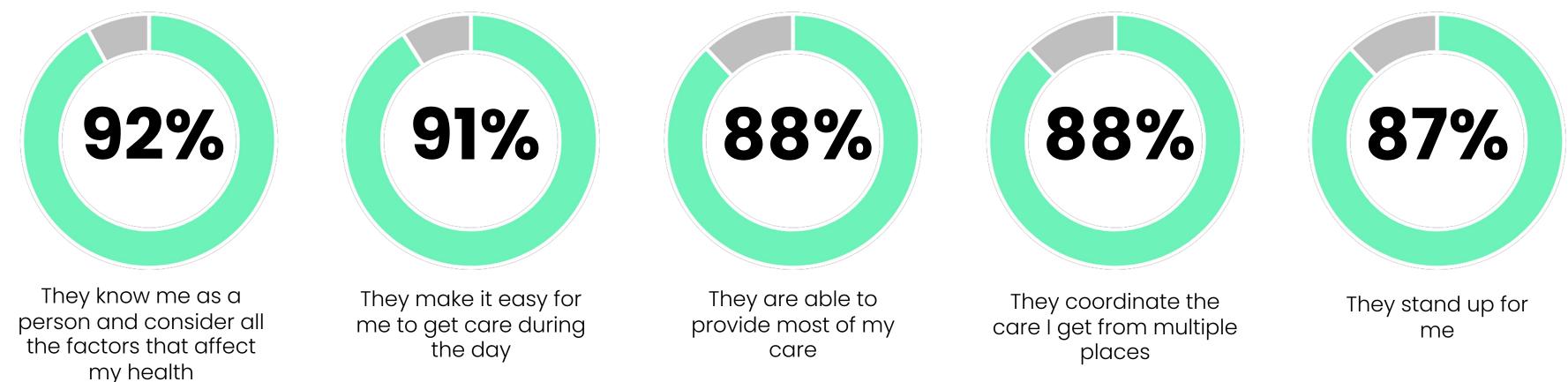


OurCare

WHAT'S MOST IMPORTANT TO PATIENTS?

98% of Canadians feel it is important that everyone have access to a family doctor, NP or team of health professionals that they can see regularly.

What patients value most about their family doctor or nurse practitioner *:



*Percentage reporting the attribute was fairly or very important

Explore the data yourself: data.ourcare.ca

The OurCare study surveyed a diverse group of more than 9,000 people across Canada (Sept-Oct 2022) about their care experiences and what's important to them when it comes to family doctor care. Learn more at OurCare.ca.













Measurement, Continuous Quality Improvement & Research Training, Education and **Continuing Professional Development**

ONGOING DEVELOPMENT









attachment

•

•

health spending

catchment

Primary care guarantee: Goal of 100%

Invest more in primary care: Goal of 10% of

Public school model: Goal of communitygoverned teams based on geographic





"Go to the people. Live with them. Learn from them. Love them. **Start with what they know.** Build with what they have.

But with the best leaders, when the work is done, the task accomplished, the people will say, 'We have done this ourselves.'"

- Lao Tzu



ORGANIZING LEADERSHIP PRACTICES



Creating a shared:

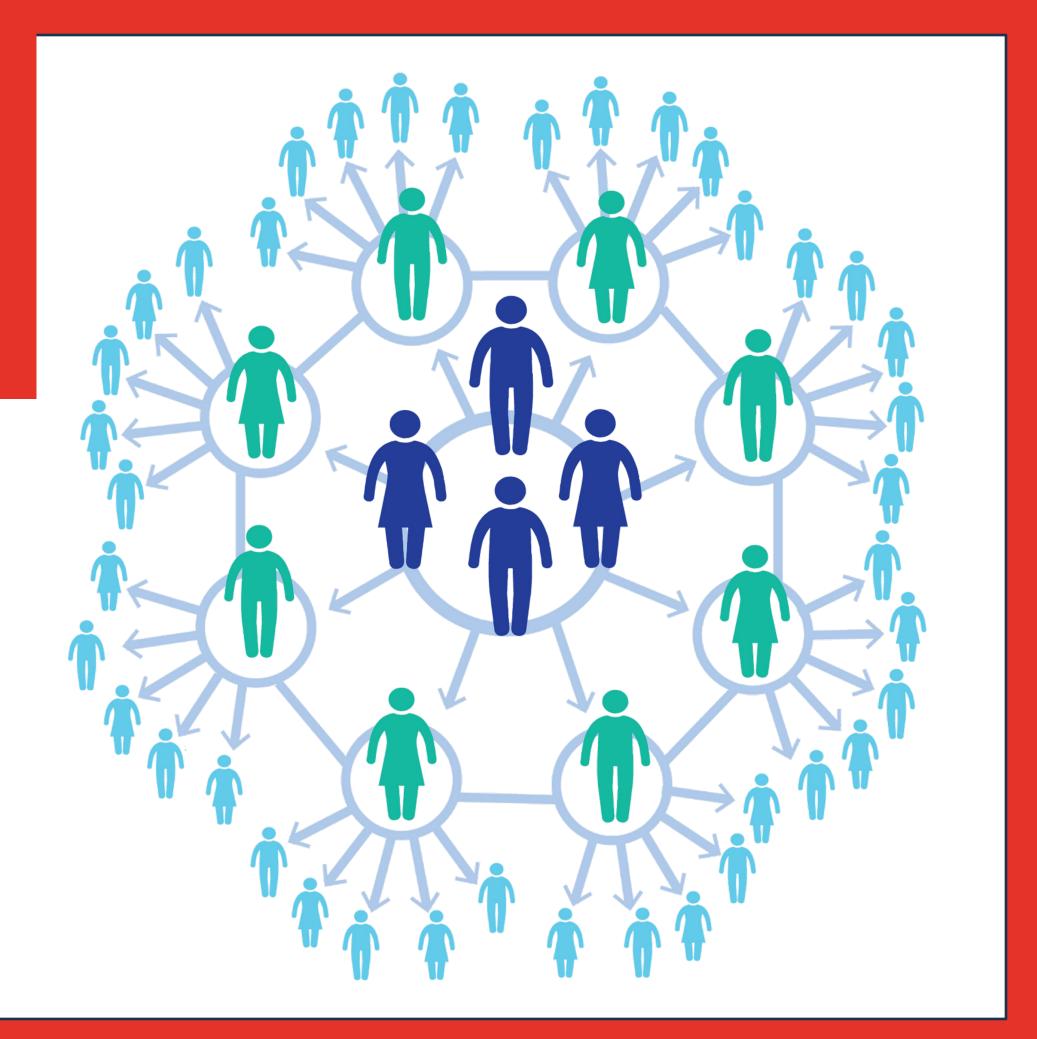
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THE SNOWFLAKE NODEL

<u>https://share.america.gov/changing-world-with-snowflakes</u> (State Dept./Doug Thompson)



Creating a shared:

- **1.** Story
- **2. Relational commitment**
- **3. Structure**
- 4. Strategy
- 5. Measurable action





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